

Message Text

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ACTION IO-14

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TAGS: AORG, WHO
SUBJ: GENEVA GROUP: WHO ALTERNATIVE STANDARD ANALYTICAL
FRAMEWORK FOR OVERALL BUDGETARY ANALYSIS OF THE
PROGRAM BUDGET OF THE WORLD HEALTH ORGANIZATION

1. AS A RESULT OF THE GENEVA GROUP'S EXCHANGE WITH WHO
ADG FURTH DECEMBER 9 (GENEVA 12018) THE WHO SECRETARIAT
PREPARED THE SUBJECT COUNTER PROPOSAL TO THE GENEVA
GROUP'S STANDARD ANALYTICAL FRAMEWORK AS BEING A BETTER
TAILORED AND MORE SUITABLE MATRIX FOR PRESENTING WHO
PROGRAM BUDGET DATA FOR ANALYSIS BY GENEVA GROUP
GOVERNMENTS. THE WHO COUNTER PROPOSAL WAS CIRCULATED TO
GENEVA GROUP MISSIONS (AND POUCHED TO DEPARTMENT) ON
APRIL 28.

2. IN HIS LETTER TRANSMITTING THE WHO COUNTER PROPOSAL
FURTH SAID IT WAS DESIGNED TO AID ITS USER IN ANALYSING
THE BUDGETARY AND FINANCIAL ASPECTS OF A WHO PROGRAMME
BUDGET DOCUMENT OF SEVERAL HUNDRED PAGES, AND NOTED THAT
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UNDER THIS SCHEME THE USER COULD FOLLOW A FIFTEEN
STEP PROCEDURE (OUTLINED ON PAGES 1 AND 2 OF THE
DOCUMENT) AND THE RESULTS OF THIS ANALYSIS WOULD BE
SUMMARIZED IN THE BUDGETARY TABLES CONTAINED ON
PAGES 3 TO 16 OF THE DOCUMENT. THE TABLES WOULD BE
COMPLETED BY THE WHO SECRETARIAT, AND WOULD BE SUPPORTED
BY CROSS REFERENCES TO "CHECKPOINTS" IN THE PROGRAMME

BUDGET DOCUMENT SO THAT THE USER COULD EASILY FIND THE MORE DETAILED RELEVANT INFORMATION IN THE LATTER DOCUMENT AND SEE FOR HIMSELF HOW THE SECRETARIAT ARRIVED AT THE FIGURES GIVEN IN THE TABLES.

3. WHILE THE GENEVA GROUP CONSULTATIVE LEVEL ADOPTED THE "STANDARD ANALYTICAL FRAMEWORK" PREPARED BY EXPERTS FROM GENEVA GROUP CAPITALS, IT WAS RECOGNIZED THAT IN ITS APPLICATION TO A PARTICULAR AGENCY IT MIGHT BE NECESSARY TO MODIFY IT IN LIGHT OF EXPERIENCE OR TO TAILOR IT TO THE MORE SPECIAL CIRCUMSTANCES OF THAT AGENCY. THE ALTERNATIVE SUGGESTED BY WHO APPEARS TO BE BASICALLY QUITE SOUND AND MANAGERIALLY FEASIBLE. IT INCLUDES ALL THE MAJORPOINTS OF THE EXPERTS' FRAMEWORK WITH THE EXCEPTION OF LISTING OF "HIGH AND LOW PRIORITIES." (WHILE IT DOES NOT REFER TO "SEMI-FULL BUDGETING" THIS MAY NOT BE THE MOMENT TO INSIST ON THAT.) SOME PRESENTATIONAL CHANGES MIGHT BE DESIRABLE IN THE WHO FRAMEWORK, AND SOME POINTS MIGHT NEED TO BE CLARIFIED, BUT THESE APPEAR TO BE RELATIVELY MINOR AND DO NOT DETRACT FROM THE GENERAL EXCELLENCE OF THE PAPER. A BASIC POINT OF THE EXPERTS' PAPER WAS THAT "REAL PROGRAM GROWTH CAN BE ACHIEVED WITHOUT ADDITIONAL RESOURCE INPUT." ON THIS POINT, STEP 2 IN THE WHO PAPER WOULD APPEAR TO RESPOND IN A MORE INFORMATIVE MANNER THAN WAS CALLED FOR IN THE EXPERTS' PAPER.

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4. CONSULTATIVE LEVEL MEETING MAY 2-3 WELCOMED THE DIALOGUE WHICH HAS BEEN OPENED WITH WHO IN APPLYING A STANDARD ANALYTICAL FRAMEWORK, AND INVITED THE LOCAL GROUP TO PURSUE THIS DIALOGUE. FURTH HAS EXPRESSED A WILLINGNESS TO MEET WITH THE GENEVA GROUP DURING JUNE TO CONSIDER THE FEASIBILITY OF PROCEEDING WITH THE WHO FORMAT, AND THE CO-CHAIRMEN TENTATIVELY PLAN TO SCHEDULE A MEETING, FIRST, OF GENEVA GROUP REPRESENTATIVES IN MID-MONTH TO COORDINATE VIEWS AND, THEN, A MEETING OF THE GROUP WITH FURTH ON OR ABOUT JUNE 29.

5. AS OBSERVED IN PARA 3 ABOVE THE WHO FORMAT WOULD APPEAR TO SATISFY THE PRINCIPAL REQUIREMENTS UNDERLYING THE FORMAT PREPARED BY GENEVA GROUP EXPERTS. IT REPRESENTS IN ADDITION A FORTHCOMING EFFORT BY WHO WHICH IT IS TO OUR ADVANTAGE TO BUILD UPON. MISSION HAS DEVELOPED A CHECKLIST OF ITEMS CONCERNING THE WHO FORMAT ON WHICH CLARIFICATION SHOULD BE SOUGHT IN THE MEETING WITH FURTH. (CHECKLIST BEING CONVEYED BY SEPTTEL FOR THE DEPARTMENT'S PERUSAL.)

6. AS FOR THE GENERAL APPROACH TO BE TAKEN, HOWEVER, THE MISSION STRONGLY RECOMMENDS THAT WE ENCOURAGE AND SUPPORT GENEVA GROUP AGREEMENT WITH FURTHER TO PROCEED WITH IMPLEMENTATION OF THE WHO FRAMEWORK. MISSION BELIEVES, MOREOVER, THAT IT IS TO GENEVA GROUP ADVANTAGE TO HAVE THIS DONE WITH MINIMUM DELAY FOR THE DEMONSTRATION VALUE THIS COULD HAVE IN PARALLEL UNDERTAKINGS WITH THE OTHER MAJOR SPECIALIZED AGENCIES.

7. DEPARTMENT'S CONCURRENCE IN THE FOREGOING APPROACH REQUESTED. VANDEN HEUVEL

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